**2019-2022 Strategic Plan**

Click or tap here to enter entity name.

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| **Mission** |
| Click or tap here to enter text. |

| **STUDENT SUCCESS Goal 1, Objective** **Click or tap here to enter OBJECTIVE #**. |
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| **STRATEGIC PRIORITY** |
| **STUDENT SUCCESS**: Sustain, assess, and improve student pathways and optimize campus environments to expand access, increase retention, and guide and support student success through completion. |
| **Goal**  |
| **STUDENT SUCCESS - GOAL 1:** Achieve higher rates of enrollment, persistence, retention, engagement, completion, and graduation across all student groups. |
| **Objective** |
| STUDENT SUCCESS – GOAL 1, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
| Click or tap here to enter text. |
| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **STUDENT SUCCESS Goal 2, Objective** **1** |
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| **STRATEGIC PRIORITY** |
| **STUDENT SUCCESS:** Sustain, assess, and improve student pathways and optimize campus environments to expand access, increase retention, and guide and support student success through completion. |
| **Goal**  |
| **STUDENT SUCCESS - GOAL 2:** Achieve and sustain excellent student and college support services, delivery of world-class programs, and high-quality instruction to create a best place to learn environment. |
| **Objective** |
| STUDENT SUCCESS Goal 2, OBJECTIVE Click or tap here to enter OBJECTIVE #. : Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **STUDENT SUCCESS Goal 3, Objective Click or tap here to enter OBJECTIVE #**. |
| --- |
| **STRATEGIC PRIORITY** |
| **STUDENT SUCCESS**: Sustain, assess, and improve student pathways and optimize campus environments to expand access, increase retention, and guide and support student success through completion. |
| **Goal**  |
| **STUDENT SUCCESS - GOAL 3:** Continue to develop, assess, and improve data-informed pathways to support student academic success and career planning, and to advance equity. |
| **Objective** |
| STUDENT SUCCESS Goal 3, OBJECTIVE Click or tap here to enter OBJECTIVE #. : Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **PRINCIPLE-CENTERED LEADERSHIP Goal 1, Objective Click or tap here to OBJECTIVE #.** |
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| **STRATEGIC PRIORITY** |
| **PRINCIPLE-CENTERED LEADERSHIP**: Develop a work environment that supports and empowers every employee to perform at the highest level*.* |
| **Goal**  |
| **PRINCIPLE-CENTERED LEADERSHIP - GOAL 1:** Develop strategies and systems that promote leadership development and accountability. |
| **Objective** |
| PRINCIPLE-CENTERED LEADERSHIP – GOAL 1, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **PRINCIPLE-CENTERED LEADERSHIP Goal 2, Objective Click or tap here to enter OBJECTIVE #.** |
| --- |
| **STRATEGIC PRIORITY** |
| **PRINCIPLE-CENTERED LEADERSHIP**: Develop a work environment that supports and empowers every employee to perform at the highest level*.* |
| **Goal**  |
| **PRINCIPLE-CENTERED LEADERSHIP - GOAL 2:** Provide employee engagement, development, and empowerment, and create a best place to work environment. |
| **Objective** |
| PRINCIPLE-CENTERED LEADERSHIP – GOAL 2, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **PERFORMANCE EXCELLENCE Goal 1, Objective Click or tap here to enter OBJECTIVE #.** |
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| **STRATEGIC PRIORITY** |
| **PERFORMANCE EXCELLENCE**: Commit to organizational growth, excellence, and sustainability through improved academic, administrative, financial, and operational efficiency and effectiveness. |
| **Goal**  |
| **PERFORMANCE EXCELLENCE - GOAL 1:** Implement a college-wide scorecard process to share and cascade goals, measures, and outcomes aligned to the strategic plan. |
| **Objective** |
| PERFORMANCE EXCELLENCE – GOAL 1, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **PERFORMANCE EXCELLENCE Goal 2, Objective Click or tap here to enter OBJECTIVE #**. |
| --- |
| **STRATEGIC PRIORITY** |
| **PERFORMANCE EXCELLENCE**: Commit to organizational growth, excellence, and sustainability through improved academic, administrative, financial, and operational efficiency and effectiveness. |
| **Goal**  |
| **PERFORMANCE EXCELLENCE - GOAL 2:** Create a college-wide system for improvement allowing for implementing, tracking, and documenting results from best practices and strategies. |
| **Objective** |
| PERFORMANCE EXCELLENCE – GOAL 2, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **PERFORMANCE EXCELLENCE Goal 3, Objective Click or tap here to enter OBJECTIVE #.** |
| --- |
| **STRATEGIC PRIORITY** |
| **PERFORMANCE EXCELLENCE**: Commit to organizational growth, excellence, and sustainability through improved academic, administrative, financial, and operational efficiency and effectiveness. |
| **Goal**  |
| **PERFORMANCE EXCELLENCE - GOAL 3:** Invest in innovation, growth, and performance. |
| **Objective** |
| PERFORMANCE EXCELLENCE – GOAL 3, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **EQUITY Goal 1, Objective Click or tap here to enter OBJECTIVE #**. |
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| **STRATEGIC PRIORITY** |
| **EQUITY**: Create an environment that places equity at the forefront, informing strategic priorities of student success, principle-centered leadership, and performance excellence. |
| **Goal**  |
| **EQUITY - GOAL 1:** Define, develop, and implement an equity strategy and action plan that informs each strategic priority. |
| **Objective** |
| EQUITY Goal 1, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **EQUITY Goal 2, Objective Click or tap here to enter OBJECTIVE #.** |
| --- |
| **STRATEGIC PRIORITY** |
| **EQUITY**: Create an environment that places equity at the forefront, informing strategic priorities of student success, principle-centered leadership, and performance excellence. |
| **Goal**  |
| **EQUITY - GOAL 2:** Ensure data availability and access for equity-focused, metric-based decision-making. |
| **Objective** |
| EQUITY – Goal 2, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |

| **EQUITY Goal 3, Objective Click or tap here to enter OBJECTIVE #.** |
| --- |
| **STRATEGIC PRIORITY** |
| **EQUITY**: Create an environment that places equity at the forefront, informing strategic priorities of student success, principle-centered leadership, and performance excellence. |
| **Goal**  |
| **EQUITY - GOAL 3:** Establish aspirational goals and recognize achievements in equity. |
| **Objective** |
| EQUITY – GOAL 3, OBJECTIVE Click or tap here to enter OBJECTIVE #.: Click or tap here to enter text. |
| **Measure** |
| Click or tap here to enter text. |
| **Target** |
| Click or tap here to enter text. |
| **Action Plan** |
| Click or tap here to enter text. |
| **Data Steward** | Click or tap here to enter text. |
| **Responsible Person(s)** | Click or tap here to enter text. |
| **2019-2020 Mid-Year Analysis/Finding** |
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| Click or tap here to enter text. |

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| **Mid-Year Status** | [ ] Met | [ ] Partially Met |  |
|  | [ ] Not Met | [ ] Not Reported This Cycle |
| **Action Plan** – **Mid-Year**  | [ ] Keep As Is | [ ] Edit | [ ] Add New Plan |
| **Edited/New Action Plan (if applicable)** |
| Click or tap here to enter text. |
| **Probable Impact(s)** |
| **Budget** | [ ] None | [ ]  Increase | [ ]  Decrease | **Amount** (if applicable) | $ Click or tap here to enter text. |
| **Additional Resources****Needed** | Click or tap here to enter text. |