

# Benchmarks

## *How the Alamo Colleges Measure Up*






ALAMO  
COLLEGES  
DISTRICT

Institutional Research and Effectiveness Services




Mar-20

This document shows selected Key Performance Indicators (KPI) and how the Alamo Colleges measure up to other very large community colleges (VLCC) of Texas. The Alamo Colleges use the VLCC as peer institutions for benchmarking purposes. Where available, state and national averages are included for comparison.

Executive Summary performance metrics are color-coded as follows:

-  Green denotes performance equal to or above the Texas VLCC average
-  Yellow denotes performance below the Texas VLCC average
-  Grey denotes that a state benchmark for the measure is unavailable  
Note: For CCSSE data, the Texas state average is the benchmark

Data Trend performance metrics are color-coded as follows:

-  Denotes an increase in performance of at least 0.5% from previous period
-  Denotes a decrease in performance of at least 0.5% from the previous period
-  Denotes a minor change (within 0.5%) in performance from previous period

This process helps the Alamo Colleges determine their own annual performance targets. College performance results and targets are systematically compared for the production of performance scorecards. This contributes to improve performance and advance performance management, transparency, and accountability at the Alamo Colleges.

# Benchmarks

## Executive Summary



ALAMO  
COLLEGES  
DISTRICT

### Driver 1. Recruitment

KPI	Measure	Benchmark	Performance	Change from Previous
Market Penetration	Participation rate in service area (Fall 2019 data)	State best = El Paso 5.3% AC baseline = Fall 2006 4.2%	3.6%	↔
Student Enrollment	Fall credit student Headcount by owner college. Fall 2019 credit student headcount	VLCC average = 50,370 VLCC & State Best = Dallas 82,246 National: Maricopa, Fall 2016 = 120,686	67,774	↑

### Driver 2. Retention

KPI	Measure	Benchmark	Performance	Change from Previous
Student Engagement	Support for learners (Spring 2019)	State average = 52.9 National average = 50.0	52.1	↓
Student Engagement	Active & collaborative learning (Spring 2019)	State average = 50.9 National average = 50.0	51.4	↑
Student Engagement	Student effort (Spring 2019)	State average = 50.4 National average = 50.0	50.5	↓
Student Engagement	Academic challenge (Spring 2019)	State average = 49.2 National average = 50.0	49.8	↔
Student Engagement	Student-faculty interaction (Spring 2019)	State average = 49.7 National average = 50.0	49.0	↓
Student Progress	Course Completion Rate Fall 2019, based on grade distribution	AC baseline Fall 2006 = 80.2%	91.9%	↔
Student Progress	Persistence Rate FT FTIC Fall 2018-to-Fall 2019 (Cohort = 4,231)	VLCC average = 62.1% VLCC best = Tarrant 69.7% best = Laredo 69.3% State average = 58.9%	69.5%	↑
Student Progress	Persistence Rate PT FTIC Fall 2018-to-Fall 2019 (Cohort = 4,072)	AC baseline Fall 2006 to Fall 2007 = 46.3%	54.2%	↑
Student Progress	Productive grade rate Fall 2019, based on success rate by grade distribution	AC baseline Fall 2006 = 67.3%	78.5%	↓

### Driver 3. Completion

KPI	Measure	Benchmark	Performance	Change from Previous
Graduation	Number of degrees and certificates awarded (AY 2019)	VLCC & state best = Dallas 13,476 VLCC average = 7,816 National best: Maricopa, FY 2016 = 27,908	11,666	↑
Graduation	3-year Graduation Rate FT 3-year graduation rate by FTIC (2016 Cohort= 3,205)	VLCC average = 23.2% VLCC best = NVC 34.7% State average = 23.6% State best = Texarkana 47.7% AC developmental education = 5.4%	30.9%	↑
Graduation	3-year Graduation Rate PT 3-year graduation rate by FTIC (2016 Cohort= 4,369)		13.2%	↑
Graduation	4-year Graduation Rate FT 4-year graduation rate by FTIC (2015 Cohort = 3,252)	VLCC average = 27.4% VLCC best = San Jacinto North Campus 43.1% State average = 26.2% State best = Texarkana 47.6% AC developmental education = 9.1%	35.5%	↑
Graduation	4-year Graduation Rate PT 4-year graduation rate by FTIC (2015 Cohort = 4,752)		18.4%	↑
Graduation	6-year Graduation Rate FT 6-year graduation rate by FTIC (2013 Cohort = 3,643)	VLCC average = 20.8% VLCC best = San Jacinto North Campus 33.4% State average = 21.4% State best = Lee College 38.4%	22.7%	↑
Graduation	6-year Graduation Rate PT 6-year graduation rate by FTIC (2013 Cohort = 4,185)		23.0%	↑
Transfer	% of Fall FTIC students who Transferred to a Texas senior institution (THECB FY 2018)	VLCC Average = 23.7% VLCC best = NLC 39.2% State best = Blinn College District 45.9% State average = 24.5%	27.4%	↑
Transfer	% of Fall FTIC students who Transferred to a senior institution (NSC FY 2019)		30.4%	↑

### Driver 4. Clusters

KPI	Measure	Benchmark	Performance	Change from Previous
Workforce Solutions	Percent of academic students employed only after graduation. **	VLCC & State best: SPC = 41.9% State average = 27.2%	33.2%	↑
Workforce Solutions	Percent of technical students employed only after graduation. **	VLCC best: Lone Star College Tomball = 68.9% State average = 59.2% State best: Wharton County Junior College = 78.3%	58.6%	↓
Workforce Solutions	Percent of academic students employed and/or enrolled. **	VLCC best: Dallas North Lake College = 94.4% State average = 90.0% State best: Claredon College = 96.3% VLCC Average = 90.9%	89.2%	↔
Workforce Solutions	Percent of technical students employed and/or enrolled. **	VLCC best: Tarrant Trinity River = 95.7% State average = 88.8% State best: Cisco College = 98.0% VLCC Average = 88.8%	89.8%	↑

### Other (Operations)

KPI	Measure	Benchmark	Performance	Change from Previous
Financial Management	Average class size (Fall 2019)	VLCC Range = 15 - 25 Alamo Colleges target = 23	22.5	↔

**Note:**

VLCC = Very Large Community Colleges (Alamo, Austin, Collin, Dallas, El Paso, Houston, Lone Star, San Jacinto, South Texas, Tarrant)

Source: THECB Accountability System, THECB PREP Online, CBM Reports, AC Data Warehouse, IRES Program Review

\* = Preliminary data

† = CERT 3 is not counted in the accountability system. ACCD includes CERT3 as a certificate and is included within its counts.

‡ = Represents an accountability figure with CERT3 not included in the Degrees and Certificates totals.

\*\* = The methodology for Workforce Solution has been changed by THECB Accountability System for FY 2015. Driver 4 data comes from the latest reported figures in the Texas Public Higher Education Almanac 2018

†† = FT FTIC cohort total gathered from the Texas Higher Education Coordinating Board Interactive Accountability System--Graduation Rates (2-year).

# Benchmarks

## Trend Data



Driver 1. Recruitment									
KPI	Measure	Benchmark	College	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019**	Change from Previous
Market Penetration	Participation rate in service area	State best = El Paso 5.3% AC baseline = Fall 2006 4.2%	Alamo	3.8%	3.5%	3.5%	3.4%	3.6%	↔
Student Enrollment	Fall credit student headcount by Owner College	VLCC average = 50,370 VLCC & State Best = Dallas 82,246 National: Maricopa, Fall 2016 = 120,686	Alamo	60,495	60,017	61,415	60,818	67,774	↑
			SAC	20,638	19,028	19,385	17,573	19,499	↑
			SPC	11,198	11,604	12,050	11,590	12,962	↑
			PAC	8,671	9,108	9,368	9,852	10,763	↑
			NVC	16,656	16,793	16,752	16,293	18,010	↑
			NLC	3,332	3,484	3,860	5,510	6,540	↑
Driver 2. Retention									
KPI	Measure	Benchmark	College	Spring 2011	Spring 2013	Spring 2015	Spring 2017	Spring 2019	Change from Previous
Student Engagement	Support for learners (Spring 2019)	State average = 52.9 National average = 50.0	Alamo	51.5	51.4	50.9	53.5	52.1	↓
			SAC	48.9	52.2	50.5	50.8	51.5	↑
			SPC	54.8	54.5	53.7	56.0	52.5	↓
			PAC	53.2	53.9	51.7	58.2	55.7	↓
			NVC	55.2	49.4	49.6	52.8	51.1	↓
			NLC	47.2	46.0	48.6	49.7	50.6	↑
Student Engagement	Active & collaborative learning (Spring 2019)	State average = 50.9 National average = 50.0	Alamo	49.8	50.1	51.1	50.8	51.4	↑
			SAC	47.4	49.4	48.6	47.5	49.0	↑
			SPC	48.3	48.6	51.3	48.1	49.1	↑
			PAC	48.9	49.4	48.2	49.4	48.2	↓
			NVC	59.4	54.2	57.7	57.7	56.7	↓
			NLC	47.6	48.0	49.9	52.2	54.2	↑
Student Engagement	Student effort (Spring 2019)	State average = 50.4 National average = 50.0	Alamo	50.0	48.9	48.8	52.6	50.5	↓
			SAC	48.3	49.7	49.0	51.7	51.5	↔
			SPC	54.4	50.4	49.5	52.1	46.0	↓
			PAC	49.0	49.3	50.6	55.8	52.1	↓
			NVC	53.1	48.2	48.6	54.2	52.7	↓
			NLC	45.9	46.0	45.0	47.9	50.2	↑
Student Engagement	Academic challenge (Spring 2019)	State average = 49.2 National average = 50.0	Alamo	49.9	48.0	47.9	50.2	49.8	↔
			SAC	50.1	48.9	48.4	50.3	49.8	↓
			SPC	51.3	49.5	49.0	48.8	47.4	↓
			PAC	48.7	46.7	46.5	51.6	47.5	↓
			NVC	52.4	48.0	48.9	50.4	52.3	↑
			NLC	46.5	45.3	44.8	50.2	51.9	↑
Student Engagement	Student-faculty interaction (Spring 2019)	State average = 49.7 National average = 50.0	Alamo	49.0	49.2	48.6	49.7	49.0	↓
			SAC	48.5	50.0	47.1	47.3	48.7	↑
			SPC	48.8	48.4	50.8	48.3	47.8	↓
			PAC	48.4	50.1	48.3	53.0	46.6	↓
			NVC	53.3	49.4	49.6	51.8	51.2	↓
			NLC	46.1	47.3	47.5	48.0	50.7	↑
Student Progress	Course completion rate (based on grade distribution)	AC baseline Fall 2006 = 80.2%	College	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Change from Previous
			Alamo	91.6%	91.9%	92.3%	92.1%	91.9%	↔
			SAC	89.9%	90.7%	91.1%	90.9%	90.7%	↔
			SPC	93.8%	93.7%	93.2%	93.9%	93.7%	↔
			PAC	90.7%	91.3%	91.7%	90.7%	92.1%	↑
			NVC	92.4%	92.4%	92.9%	92.5%	91.9%	↓
			NLC	92.2%	91.7%	93.0%	93.1%	91.8%	↓

### Driver 2. Retention

KPI	Measure	Benchmark	College	Fall 2014 to Fall 2015	Fall 2015 to Fall 2016	Fall 2016 to Fall 2017	Fall 2017 to Fall 2018	Fall 2018 to Fall 2019	Change from Previous
Student Progress	Persistence Rate FT FTIC Fall-to-Fall (2018 Cohort = 4,231)	VLCC average = 62.1% VLCC best = Tarrant 69.7% State best = Laredo 69.3% State average = 58.9%	Alamo	65.8%	67.8%	70.1%	66.6%	69.5%	⬆️
			SAC	58.0%	60.7%	61.5%	57.9%	67.2%	⬆️
			SPC	58.6%	57.2%	64.0%	56.9%	62.7%	⬆️
			PAC	62.8%	67.2%	62.1%	62.7%	61.5%	⬇️
			NVC	66.6%	67.7%	71.1%	66.6%	68.7%	⬆️
			NLC	64.4%	52.7%	65.8%	62.9%	66.4%	⬆️
Student Progress	Persistence Rate PT FTIC Fall-to-Fall (2018 Cohort = 4,072)	AC baseline Fall 2006 to Fall 2007 = 46.3%	College	Fall 2014 to Fall 2015	Fall 2015 to Fall 2016	Fall 2016 to Fall 2017	Fall 2017 to Fall 2018	Fall 2018 to Fall 2019	Change from Previous
			Alamo	51.2%	51.3%	53.2%	52.8%	54.1%	⬆️
			SAC	41.6%	42.1%	43.7%	37.2%	39.5%	⬆️
			SPC	39.6%	40.4%	41.3%	40.6%	43.1%	⬆️
			PAC	39.4%	43.1%	42.6%	42.8%	41.8%	⬇️
			NVC	49.0%	49.2%	50.5%	51.1%	51.4%	↔️
			NLC	44.1%	44.8%	50.2%	55.4%	52.7%	⬇️
Student Progress	Productive grade rate (based on success rate by grade distribution)	AC baseline Fall 2006 = 67.3%	College	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Change from Previous
			Alamo	79.2%	80.2%	80.2%	79.5%	78.5%	⬇️
			SAC	76.6%	78.6%	78.5%	78.4%	77.1%	⬇️
			SPC	83.1%	85.0%	83.6%	83.6%	83.1%	⬇️
			PAC	79.0%	79.4%	78.8%	75.5%	76.0%	⬆️
			NVC	80.2%	80.2%	80.9%	80.8%	79.5%	⬇️
			NLC	77.5%	78.0%	78.9%	78.5%	76.4%	⬇️

### Driver 3. Completion

KPI	Measure	Benchmark	College	AY 2015	AY 2016	AY 2017	AY 2018	AY 2019	Change from Previous
Graduation	90. Number of degrees and certificates awarded	VLCC & state best = Dallas 13,476 VLCC average = 7,817 National best: Maricopa, FY 2016 = 27,908	Alamo	9,778	12,009	12,756	10,692	11,666	⬆️
			SAC	4,316	5,032	5,778	3,993	4,202	⬆️
			SPC	1,730	1,811	2,023	2,005	2,219	⬆️
			PAC	1,165	1,363	1,549	1,714	1,840	⬆️
			NVC	2,487	3,679	3,265	2,675	3,018	⬆️
			NLC	80	124	141	305	387	⬆️
Graduation	94. 3-year Graduation Rate FT 3-year graduation rate by FTIC Cohort (2016 Cohort=3,205)	VLCC average = 23.2% VLCC best = NVC 34.7% State average = 23.6% State best = Texarkana 47.7%  AC developmental education = 5.4%	College	Fall 2012 Cohort	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort	Fall 2016 Cohort	Change from Previous
			Alamo	17.2%	19.9%	24.7%	29.7%	30.9%	⬆️
			SAC	14.5%	15.5%	20.6%	29.2%	28.2%	⬆️
			SPC	12.3%	16.2%	26.2%	22.7%	32.2%	⬆️
			PAC	20.9%	25.5%	27.0%	36.0%	30.0%	⬆️
			NVC	23.2%	25.9%	29.4%	30.9%	34.7%	⬆️
			NLC	8.5%	22.7%	30.8%	23.3%	25.6%	⬆️
			Graduation	95. 3-year Graduation Rate PT 3-year graduation rate by FTIC Cohort (2016 Cohort=4,369)	College	Fall 2012 Cohort	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort
Alamo	9.0%	9.3%			11.3%	12.0%	13.2%	⬆️	
SAC	7.1%	8.8%			11.9%	13.3%	13.5%	↔️	
SPC	11.4%	12.8%			12.0%	15.1%	15.7%	⬆️	
PAC	8.8%	11.0%			13.1%	14.0%	14.4%	↔️	
NVC	12.8%	11.5%			13.5%	13.1%	15.4%	⬆️	
NLC	11.2%	14.1%			12.1%	16.1%	16.1%	↔️	

### Driver 3. Completion

Graduation	96. 4-year Graduation Rate FT 4-year graduation rate by FTIC Cohort (2015 Cohort = 3,252)	VLCC average = 27.4% VLCC best = San Jacinto North Campus 43.1% State average = 26.2% State best = Texarkana 47.6% AC developmental education = 9.1%	College	Fall 2011 Cohort	Fall 2012 Cohort	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort	Change from Previous
			Alamo	20.1%	23.9%	25.6%	30.6%	35.5%	↑
			SAC	16.9%	22.1%	23.1%	25.6%	31.6%	↑
			SPC	17.8%	16.6%	22.5%	32.5%	33.4%	↑
			PAC	21.3%	29.2%	29.6%	31.8%	40.1%	↑
			NVC	27.6%	29.0%	29.8%	34.5%	38.8%	↑
			NLC	10.6%	15.3%	25.0%	32.7%	25.3%	↓
Graduation	97. 4-year Graduation Rate PT 4-year graduation rate by FTIC Cohort (2015 Cohort = 4,752)		College	Fall 2011 Cohort	Fall 2012 Cohort	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort	Change from Previous
			Alamo	12.5%	15.1%	16.4%	17.9%	18.4%	↑
			SAC	11.4%	13.3%	16.3%	18.9%	20.3%	↑
			SPC	13.7%	15.4%	20.0%	18.1%	21.7%	↑
			PAC	12.6%	16.1%	18.7%	20.7%	20.6%	↔
			NVC	15.3%	18.4%	19.1%	19.8%	19.6%	↔
			NLC	14.5%	17.4%	24.6%	21.7%	21.1%	↓
Graduation	98. 6-year Graduation Rate FT 6-year graduation rate by FTIC Cohort (2013 Cohort = 3,643)	VLCC average = 20.8% VLCC best = San Jacinto North Campus 33.4% State average = 21.4% State best = Lee College 38.4%	College	Fall 2009 Cohort	Fall 2010 Cohort	Fall 2011 Cohort	Fall 2012 Cohort	Fall 2013 Cohort	Change from Previous
			Alamo	14.8%	17.2%	20.8%	22.5%	22.7%	↑
			SAC	14.1%	17.3%	19.1%	22.4%	21.3%	↓
			SPC	14.2%	14.2%	20.6%	20.8%	24.3%	↑
			PAC	13.6%	21.8%	22.8%	27.4%	26.7%	↓
			NVC	19.2%	17.9%	23.5%	23.3%	22.1%	↓
			NLC	12.3%	17.2%	10.5%	17.0%	18.2%	↑
Graduation	99. 6-year Graduation Rate PT 6-year graduation rate by FTIC Cohort (2013 Cohort = 4,185)		College	Fall 2009 Cohort	Fall 2010 Cohort	Fall 2011 Cohort	Fall 2012 Cohort	Fall 2013 Cohort	Change from Previous
			Alamo	14.7%	14.9%	18.7%	22.6%	23.0%	↔
			SAC	12.1%	14.4%	17.6%	20.9%	23.2%	↑
			SPC	18.3%	13.0%	17.8%	21.7%	25.7%	↑
			PAC	12.6%	13.0%	19.4%	21.8%	23.8%	↑
			NVC	17.6%	19.3%	22.4%	26.8%	25.4%	↓
			NLC	13.7%	18.5%	23.9%	25.1%	30.5%	↑
Transfer	100. % of Fall FTIC students who Transferred to a Texas senior institution in six years (THECB)	VLCC Average = 23.7% VLCC best = NLC 39.2% State best = Blinn College District 45.9% State average = 24.5%	College	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Change from Previous
			Alamo	19.7%	19.1%	21.6%	25.5%	27.4%	↑
			SAC	18.4%	18.7%	20.9%	25.8%	26.7%	↑
			SPC	11.3%	8.4%	10.4%	11.6%	15.0%	↑
			PAC	17.6%	16.4%	20.2%	19.9%	23.8%	↑
			NVC	29.3%	27.2%	30.4%	33.2%	35.4%	↑
			NLC	26.1%	27.6%	36.7%	34.5%	39.2%	↑
Transfer	100. % of Fall FTIC students who Transferred to a senior institution in six years (NSC)		College	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Change from Previous
			Alamo	24.1%	25.0%	26.1%	29.6%	30.4%	↑
			SAC	22.8%	23.9%	25.5%	30.3%	30.1%	↔
			SPC	17.1%	14.5%	14.6%	15.8%	17.5%	↑
			PAC	20.8%	20.5%	22.0%	23.5%	27.1%	↑
			NVC	34.5%	34.3%	35.5%	37.2%	38.2%	↑
			NLC	27.9%	34.2%	40.2%	43.4%	43.4%	↔

#### Driver 4. Clusters

KPI	Measure	Benchmark	College	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Change from Previous
Workforce Success	Percent of academic students employed only after graduation. **	VLCC & State best: SPC = 41.9% State average = 27.2%	<b>Alamo</b>	<b>38.0%</b>	<b>39.8%</b>	<b>28.4%</b>	<b>29.7%</b>	<b>33.2%</b>	
			SAC	37.4%	40.0%	26.8%	31.4%	35.4%	
			SPC	44.5%	48.0%	35.1%	33.2%	41.9%	
			PAC	36.8%	38.0%	30.1%	26.1%	29.9%	
			NVC	38.1%	38.6%	28.4%	28.8%	30.1%	
			NLC	36.0%	33.3%	20.3%	27.4%	19.3%	
Workforce Success	Percent of technical students employed only after graduation. **	VLCC best: Lone Star College Tomball = 68.9% State average = 59.2% State best: Wharton County Junior College = 78.3%	<b>Alamo</b>	<b>76.4%</b>	<b>73.1%</b>	<b>65.7%</b>	<b>64.0%</b>	<b>58.6%</b>	
			SAC	76.6%	72.7%	71.4%	67.6%	61.3%	
			SPC	76.3%	76.5%	60.2%	58.7%	57.5%	
			PAC	74.1%	67.7%	48.5%	51.9%	49.6%	
			NVC	67.1%	64.2%	46.1%	61.4%	49.7%	
			NLC	NA	NA	NA	NA	NA	NA

#### Driver 4. Clusters

KPI	Measure	Benchmark	College	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Change from Previous
Workforce Success	Percent of academic students employed and/or enrolled**	VLCC best: Dallas North Lake College = 94.4% State average = 90.0% State best: Claredon College = 96.3% VLCC Average = 90.9%	<b>Alamo</b>	<b>85.9%</b>	<b>88.4%</b>	<b>89.4%</b>	<b>89.3%</b>	<b>89.2%</b>	
			SAC	86.8%	88.3%	88.8%	89.4%	87.5%	
			SPC	80.8%	87.5%	91.8%	92.6%	92.7%	
			PAC	86.4%	87.1%	91.2%	89.0%	92.3%	
			NVC	87.9%	89.4%	88.7%	88.8%	89.5%	
			NLC	76.0%	86.1%	94.6%	88.9%	90.4%	
Workforce Success	Percent of technical students employed and/or enrolled**	VLCC best: Tarrant Trinity River = 95.7% State average = 88.8% State best: Cisco College = 98.0% VLCC Average = 88.8%	<b>Alamo</b>	<b>87.5%</b>	<b>87.8%</b>	<b>89.8%</b>	<b>89.3%</b>	<b>89.8%</b>	
			SAC	88.5%	88.0%	89.1%	87.3%	89.9%	
			SPC	85.5%	87.9%	90.9%	92.1%	89.2%	
			PAC	96.5%	94.9%	98.5%	91.5%	90.2%	
			NVC	82.4%	81.8%	85.6%	94.7%	93.2%	
			NLC	NA	NA	NA	NA	NA	NA

#### Other (Operations)

KPI	Measure	Benchmark	College	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Change from Previous
Financial Management	Average class size (excluding courses related to Flex terms, Internet Orientation, ESOL, private Music lessons, labs, WETC (PAC and NVC), Co-Ops, Internships, Practicum, Gateway and courses where semester credit hours = 0)	VLCC Range = 15 - 25 Alamo Colleges target = 23	<b>Alamo</b>	<b>23.1</b>	<b>23.2</b>	<b>23.6</b>	<b>22.9</b>	<b>22.5</b>	
			SAC	22.4	22.8	23.1	22.7	22.6	
			SPC	22.9	21.9	23.4	22.0	20.7	
			PAC	23.3	24.1	23.6	22.2	21.8	
			NVC	23.4	23.2	23.0	22.7	22.6	
			NLC	24.4	25.5	26.9	27.0	26.4	

**Note:**  
VLCC = Very Large Community Colleges (Alamo, Austin, Collin, Dallas, El Paso, Houston, Lone Star, San Jacinto, South Texas, Tarrant)  
Source: THECB Accountability System, THECB PREP Online, CBM Reports, AC Data Warehouse, IRES Program Review  
\* = Preliminary data

\*\* = The methodology for Workforce Solution has been changed by THECB Accountability System for FY 2015 Forward. Driver 4 data comes from the latest reported figures in the Texas Public Higher Education Almanac 2018

\*\*Student Enrollment for Fall 2019 Includes all Parts of Term

†† = FT FTIC cohort total gathered from the Texas Higher Education Coordinating Board Interactive Accountability System--Graduation Rates (2-year).