

Alamo Colleges Benchmarks Executive Summary

Driver 1. Recruitment						
KPI Measure	Benchmark	Alamo Colleges Performance	Change from Previous			
10. Participation rate in service area (Fall 2010 data)*	State best (El Paso) = 5.3% AC baseline (Fall 2006) = 4.2%	4.6%	$\langle \rangle$			
11. Fall credit student headcount by college of attendance (Fall 2009-Fall 2010 change)	AC baseline (Fall 2006 to Fall 2007 change) = 1.6% AC developmental education = 17,281	5.1%	公			
12. Fall credit student headcount by college of registration (Fall 2010 data)*	VLCC average = 46,260 State best (Dallas) = 73,183 National (Maricopa, Fall 2009) = 129,697 AC developmental education = 17,240	62,295	公			

Driv	Driver 2. Retention							
KPI Measure	Benchmark	Alamo Colleges Performance	Change from Previous					
36. Student Engagement - Support for learners (Spring 2009)*	VLCC best (South Texas) = 58.6 State average = 51.8 National average = 50.0	52.6	$\overline{\nabla}$					
37. Student Engagement - Active & collaborative learning (Spring 2009)*	VLCC best (NVC) = 55.4 State average = 50.0 National average = 50.0	53.6	仑					
38. Student Engagement - Student effort (Spring 2009)*	VLCC best (NVC/South Texas) = 55.4 State average = 49.3 National average = 50.0	51.0	企					
39. Student Engagement - Academic challenge (Spring 2009)*	VLCC best (Dallas) = 53.3 State average = 49.1 National average = 50.0	50.9	企					
40. Student Engagement - Student-faculty interaction (Spring 2009)*	VLCC best (PAC) = 53.2% State average = 49.9 National average = 50.0	50.6	$\overline{\mathbf{v}}$					
56. Course completion rate (Fall 2010, based on grade distribution)**	AC baseline (Fall 2006) = 80.2 %	86.9%						
60. FT FTIC Fall 2009-to-Fall 2010 persistence rate*	VLCC best (El Paso) = 67.1% VLCC average = 59.1% State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1%	61.1%	$\hat{\nabla}$					
67. Productive grade rate (Fall 2010 preliminary data; success rate based on grade distribution)**	AC baseline (Fall 2006) = 67.3%	72.4%						

Driver 3. Completion						
KPI Measure	Benchmark	Alamo Colleges Performance	Change from Previous			
90. Number of degrees and certificates awarded (FY 2010)*	VLCC average = 3,974 State best (Dallas) = 6,214 National (Maricopa, FY 2009) = 17,553	6,016	仑			
94. FT 3-year graduation rate by FTIC 2007 cohort** (preliminary data)	VLCC best (Houston, South Texas 2006 cohorts) = 14.0% VLCC average = 9.2% State average = 11.6% State best (Clarendon College) = 35.7% National (Valencia, 2005 cohort) = 38.0% AC developmental education = 6.6%	8.0%				
95. FT 4-year graduation rate by FTIC 2006 cohort** (preliminary data)	VLCC best (South Texas 2005 cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education = 10.4%	11.1%	仑			
100. % of Fall FTIC students who transferred to a senior institution (FY 2010)*	VLCC best (Houston) = 40.7% VLCC average = 24.8% State average = 27.6% State best (Western Texas College) = 50.9%	19.2%	$\overline{\mathbf{v}}$			

Driv	ver 4. Clusters		
KPI Measure	Benchmark	Alamo Colleges Performance	Change from Previous
115. % of technical students employed within six months of graduation (FY 2009)*	VLCC average = 77.3% State average = 78.7% State best (Collin) = 83.2%	78.4%	企

Other (Operations)					
KPI Measure	Benchmark	Alamo Colleges Performance	Change from Previous		
132. Average class size (Fall 2010)	VLCC range = 15-25 Alamo Colleges target = 24 State highest (Central Texas College) = 33	24.1			

VLCC = Very Large Community Colleges (Alamo, Austin, Collin, Dallas, El Paso, Houston, Lone Star, San Jacinto, South Texas, Tarrant) * Certified Data; ** Preliminary data.

Alamo Colleges Benchmarks and Trends Selected KPIs and KPI Measures by Strategic Driver

	Driver 1. Recruitment								
KPI		KPI Measure	Benchmark		Fall 2008	Fall 2009	Fall 2010*	Change	
Market Penetration	10	Participation rate in service area (Fall term)*	State best (El Paso) = 5.3%	Alamo	4.2%	4.6%	4.6%	\$	
Student Enrollment	11	Fall credit student headcount by college of attendance	AC baseline (Fall 2006 to Fall 2007 change) = 1.6% AC developmental education = 17,281	Alamo SAC SPC PAC NVC NLC	53,939 20,414 9,621 7,829 11,961 4,114	60,265 22,010 10,280 8,335 14,587 5,053	63,341 22,056 10,828 8,965 15,921 5,571	立 ①	
Student Enrollment	12	Fall credit student headcount by college of registration*	VLCC average = 46,260 State best (Dallas) = 73,183 National (Maricopa, Fall 2009) = 129,697 AC developmental education = 17,240	Alamo SAC SPC PAC NVC NLC	52,306 21,766 10,335 7,829 11,961 415	58,638 24,135 11,008 8,335 14,587 573	62,295 25,269 10,828 8,965 15,921 1,312	- ひ ひ ひ	

As of May 2011 - Draft for discussion purposes only

VLCC = Very Large Community Colleges (Alamo, Austin, Collin, Dallas, El Paso, Houston, Lone Star, San Jacinto, South Texas, Tarrant) * Certified Data;** Preliminary data.

Source: THECB Accountability System, THECB PREP Online, CBM Reports, AC Data Warehouse, IRES Program Review.

		Dr	iver 2. Retention					
KPI		KPI Measure	Benchmark		Spring 2005	Spring 2007	Spring 2009	Change
				Alamo	52.7	53.9	52.6	仑
				SAC	49.5	51.4	52.2	企
Student		Student Engagement -	VLCC best (South Texas) = 58.6	SPC	56.6	57.3	54.8	
Engagement			State average = 51.8 National average = 50.0	PAC	54.5	54.6	54.0	
		oupport for learners	National average - 50.0	NVC	50.0	52.3	53.6	企
				NLC	NA	NA	48.5	
				Alamo	52.5	51.6	53.6	企
		Chudent Engenement		SAC	46.1	47.2	49.9	
Student		Student Engagement -	VLCC best (NVC) = 55.4	SPC	52.5	51.1	51.3	-
Engagement	37	Active & collaborative	State average = 50.0 National average = 50.0	PAC	50.6	49.7	55.8	
		learning*	National average = 50.0	NVC	60.6	58.4	61.1	$\overline{0}$
		_		NLC	NA	NA	49.8	
				Alamo	52.3	50.8	51.0	仑
				SAC	49.0	48.0	48.1	企
Student		Student Engagement -	VLCC best (NVC/South Texas) = 55.4	SPC	51.1	48.2	52.5	_
Engagement	38	Student effort*	State average = 49.3	PAC	54.4	52.9	52.6	
			National average = 50.0	NVC	54.7	54.2	55.4	× ↑
				NLC	54.7 NA	04.2 NA	46.6	
				Alamo	50.8	49.8	40.0 50.9	企
				SAC	49.9	50.4	50.5	
Student		Student Engagement -	VLCC best (Dallas) = 53.3	SAC	49.9 52.3	50.4 51.6	50.5	_
Engagement	39		State average = 49.1	PAC	52.3	48.3	52.3	
Lingagement		Academic challenge*	National average = 50.0	NVC	49.7	40.3	52.3	
					-			ъ
				NLC	NA	NA	49.2	
			VLCC best (PAC) = 53.2% State average = 49.9 National average = 50.0	Alamo	49.7	50.7	50.6	
		Student Engagement		SAC	45.3	48.0	48.0	
Student	40	Student Engagement -		SPC	50.1	49.4	50.5	-
Engagement		Student-faculty interaction*		PAC	53.0	51.8	53.2	企
				NVC	50.4	53.5	52.5	쇼
				NLC	NA	NA	49.0	
					Fall 2008	Fall 2009	Fall 2010**	Change
		Course completion rate		Alamo	84.8%	86.8%	86.9%	企
		-		SAC	81.6%	83.4%	84.1%	_
Student Progress	56	(based on grade	AC baseline (Fall 2006) = 80.2 %	SPC	84.7%	86.3%	85.8%	
		distribution)		PAC	82.7%	88.4%	86.7%	小
				NVC	89.9%	90.1%	90.3%	
				NLC	89.8%	90.4%	90.4%	ţ
					Fall 2007 to	Fall 2008 to	Fall 2009 to	Change
			VLCC best (El Paso) = 67.1%	Alamo	Fall 2008 61.4%	Fall 2009	Fall 2010* 61.1%	仑
			VLCC average = 59.1%		01.4%	62.6%	01.1%	\sim
		ET ETIC Fall to Fall				E0 10/		Л
Student Progress	60	FT FTIC Fall-to-Fall	State average = 55.8% State best (Laredo C.C.) = 72.2%	SAC	57.6%	58.4%	57.0%	-
Student Progress	60	FT FTIC Fall-to-Fall persistence rate*	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0%	SAC SPC	57.6% 53.5%	51.2%	57.0% 42.0%	仑
Student Progress	60		State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education =	SAC SPC PAC	57.6% 53.5% 55.3%	51.2% 58.1%	57.0% 42.0% 54.9%	수 수
Student Progress	60		State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0%	SAC SPC PAC NVC	57.6% 53.5% 55.3% 67.5%	51.2% 58.1% 72.2%	57.0% 42.0% 54.9% 68.7%	수 수 수
Student Progress	60		State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education =	SAC SPC PAC NVC NLC	57.6% 53.5% 55.3% 67.5% 37.5%	51.2% 58.1% 72.2% 35.7%	57.0% 42.0% 54.9% 68.7% 40.6%	<u> や や や や</u>
Student Progress	60		State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education =	SAC SPC PAC NVC NLC Alamo	57.6% 53.5% 55.3% 67.5% 37.5% 49.1%	51.2% 58.1% 72.2% 35.7% 49.5%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1%	
Student Progress	60	persistence rate*	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education =	SAC SPC PAC NVC NLC Alamo SAC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5%	수
Student Progress	60	PT FTIC Fall-to-Fall	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education =	SAC SPC PAC NVC NLC Alamo SAC SPC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8%	\$\$\$\$\$
		persistence rate*	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1%	SAC SPC PAC NVC NLC Alamo SAC SPC PAC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5%	() (((() () () () () () () (
		PT FTIC Fall-to-Fall	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1%	SAC SPC PAC NVC NLC Alamo SAC SPC PAC NVC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4%	♦
		PT FTIC Fall-to-Fall	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1%	SAC SPC PAC NVC NLC Alamo SAC SPC PAC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1% 31.0%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0% 31.8%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4% 27.4%	수 수 수수수수수수
		PT FTIC Fall-to-Fall	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1%	SAC SPC NVC NLC Alamo SAC SPC PAC NVC NLC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1% 31.0% Fall 2008	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0% 31.8% Fall 2009	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4% 27.4% Fall 2010**	
		persistence rate* PT FTIC Fall-to-Fall persistence rate	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1%	SAC SPC PAC NVC NLC Alamo SAC SPC PAC NVC NLC Alamo	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1% 31.0% Fall 2008 69.4%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0% 31.8% Fall 2009 71.0%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4% 27.4% Fall 2010** 72.4%	
Student Progress	62	persistence rate* PT FTIC Fall-to-Fall persistence rate Productive grade rate	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1% No benchmark	SAC SPC NVC NLC Alamo SAC SPC NVC NLC Alamo SAC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1% 31.0% Fall 2008 69.4% 64.5%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0% 31.8% Fall 2009 71.0% 66.4%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4% 27.4% Fall 2010** 72.4% 68.7%	수 수 수 수 수 수 수 수 수 수 수 수 수
	62	persistence rate* PT FTIC Fall-to-Fall persistence rate	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1%	SAC SPC PAC NVC NLC Alamo SAC SPC PAC NVC NLC Alamo	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1% 31.0% Fall 2008 69.4%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0% 31.8% Fall 2009 71.0%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4% 27.4% Fall 2010** 72.4%	수 다 다 💈 수 수 () 수 수 다 수 수 수 수
Student Progress	62	persistence rate* PT FTIC Fall-to-Fall persistence rate Productive grade rate (success rate based on	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1% No benchmark	SAC SPC NVC NLC Alamo SAC SPC NVC NLC Alamo SAC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1% 31.0% Fall 2008 69.4% 64.5%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0% 31.8% Fall 2009 71.0% 66.4%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4% 27.4% Fall 2010** 72.4% 68.7%	☆☆☆☆☆☆☆☆☆☆☆☆☆
Student Progress	62	persistence rate* PT FTIC Fall-to-Fall persistence rate Productive grade rate	State average = 55.8% State best (Laredo C.C.) = 72.2% National (Valencia) = 72.0% AC developmental education = 60.1% No benchmark	SAC SPC NVC NLC Alamo SAC SPC NVC NLC Alamo SAC SPC	57.6% 53.5% 55.3% 67.5% 37.5% 49.1% 42.1% 41.6% 42.0% 58.1% 31.0% Fall 2008 69.4% 64.5% 71.4%	51.2% 58.1% 72.2% 35.7% 49.5% 43.9% 38.5% 42.5% 55.0% 31.8% Fall 2009 71.0% 66.4% 72.5%	57.0% 42.0% 54.9% 68.7% 40.6% 50.1% 43.5% 36.8% 42.5% 54.4% 27.4% Fall 2010** 72.4% 68.7% 71.4%	아수아아 ද 수 · · · · · · · · · · · · · · · · · ·

Driver 3. Completion								
KPI		KPI Measure	Benchmark		FY 2008	FY 2009	FY 2010*	Change
				Alamo	4,443	4,660	6,016	仓
		VLCC average = 3,974	SAC	1,601	1,836	1,995	仑	
Graduation	90	Number of degrees and	State best (Dallas) = $6,214$	SPC	1,497	1,284	1,415	企
Graduation	30	certificates awarded*	National (Maricopa, FY 2009) =	PAC	730	712	1,309	企
			17,553	NVC	615	827	1,289	企
				NLC	NA	1	8	企
			VLCC best (Houston, South Texas 2006 cohorts) = 14.0%		Fall 2005 Cohort	Fall 2006 Cohort	Fall 2007 Cohort**	Change
			VLCC average = 9.2%	Alamo	5.1%	6.6%	8.0%	企
Graduation	94	FT 3-year graduation rate	State average = 11.6% State best (Clarendon College) =	SAC	2.3%	3.8%	5.1%	_
Graduation	94	by FTIC cohort**	35.7%	SPC	5.7%	7.8%	8.4%	-
		-	National (Valencia, 2005 cohort) =	PAC	6.4%	8.4%	8.5%	_
		,	38.0% AC developmental education = 6.6%	NVC	10.4%	12.0%	16.3%	企
				NLC	NA	NA	12.0%	
			VLCC best (South Texas 2005 cohort) = 16.9%	NLC	NA Fall 2004 Cohort	NA Fall 2005 Cohort	12.0% Fall 2006 Cohort**	Change
			cohort) = 16.9% VLCC average = 11.4%	NLC Alamo	Fall 2004	Fall 2005	Fall 2006	Change 습
Graduation	05	FT 4-year graduation rate	cohort) = 16.9%	Alamo SAC	Fall 2004 Cohort 9.6% 5.1%	Fall 2005 Cohort	Fall 2006 Cohort** 11.1% 7.9%	Change 습
Graduation	95	FT 4-year graduation rate	cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3%	Alamo	Fall 2004 Cohort 9.6%	Fall 2005 Cohort 8.6%	Fall 2006 Cohort** 11.1%	Change
Graduation	95		cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) =	Alamo SAC SPC PAC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7%	Fall 2005 Cohort 8.6% 5.4% 9.3% 10.0%	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6%	Change 公 公
Graduation	95		cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education =	Alamo SAC SPC PAC NVC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7%	Section Section <t< th=""><th>Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9%</th><th>Change 公 公 公</th></t<>	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9%	Change 公 公 公
Graduation	95		cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51%	Alamo SAC SPC PAC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7% NA	Fall 2005 Cohort 8.6% 9.3% 10.0% 14.8% NA	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9% NA	Change 公 公 公
Graduation	95		cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education =	Alamo SAC SPC PAC NVC NLC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7% NA FY 2008	Fall 2005 Cohort 8.6% 5.4% 9.3% 10.0% 14.8% NA FY 2009	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9% NA FY 2010	Change
Graduation	95	by FTIC cohort**	cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education =	Alamo SAC SPC PAC NVC NLC Alamo	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7% NA FY 2008 19.7%	Fall 2005 Cohort 8.6% 5.4% 9.3% 10.0% 14.8% NA FY 2009 19.4%	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9% NA FY 2010 19.2%	Change
		by FTIC cohort** % of Fall FTIC students	cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education = 10.4% VLCC best (Houston) = 40.7% VLCC average = 24.8%	Alamo SAC SPC PAC NVC NLC Alamo SAC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7% NA FY 2008 19.8%	Fall 2005 Cohort 8.6% 9.3% 10.0% 14.8% NA FY 2009 19.4% 19.7%	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9% NA FY 2010 19.2% 19.8%	Change ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑
Graduation		by FTIC cohort** % of Fall FTIC students who transferred to a senior	cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education = 10.4% VLCC best (Houston) = 40.7% VLCC average = 24.8% State average = 27.6%	Alamo SAC SPC PAC NVC NLC Alamo SAC SPC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7% NA FY 2008 19.8% 11.8%	Fall 2005 Cohort 8.6% 5.4% 9.3% 10.0% 14.8% NA FY 2009 19.4% 19.7% 10.5%	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9% NA FY 2010 19.2% 19.8% 9.5%	Change ☆ ☆ ☆ ☆ Change ↓ ↓ ↓ ↓ ↓
		by FTIC cohort** % of Fall FTIC students	cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education = 10.4% VLCC best (Houston) = 40.7% VLCC average = 24.8%	Alamo SAC SPC PAC NVC NLC Alamo SAC SPC PAC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7% NA FY 2008 19.7% 11.8% 19.7%	Fall 2005 Cohort 8.6% 5.4% 9.3% 10.0% 14.8% NA FY 2009 19.4% 10.5% 10.5%	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9% NA FY 2010 19.2% 19.8% 9.5% 18.4%	Change 수
		by FTIC cohort** % of Fall FTIC students who transferred to a senior	cohort) = 16.9% VLCC average = 11.4% State average = 13.9% State best (Clarendon College) = 36.3% National (Valencia, 2005 cohort) = 51% AC developmental education = 10.4% VLCC best (Houston) = 40.7% VLCC average = 24.8% State average = 27.6%	Alamo SAC SPC PAC NVC NLC Alamo SAC SPC	Fall 2004 Cohort 9.6% 5.1% 12.1% 12.7% 14.7% NA FY 2008 19.8% 11.8%	Fall 2005 Cohort 8.6% 5.4% 9.3% 10.0% 14.8% NA FY 2009 19.4% 19.7% 10.5%	Fall 2006 Cohort** 11.1% 7.9% 11.9% 13.6% 17.9% NA FY 2010 19.2% 19.8% 9.5%	Change 수수수수수 Change Change

	Driver 4. Clusters							
KPI		KPI Measure	Benchmark		FY 2007	FY 2008	FY 2009	Change
				Alamo	36.6%	22.3%	45.9%	仑
		% of academic students	VLCC best (Alamo) = 45.9%	SAC	34.1%	31.3%	38.4%	仑
Workforce	114	employed within six	VLCC average = 35.7%	SPC	44.3%	29.0%	43.8%	仓
Success	114	months of graduation*	State average = 35.8%	PAC	40.0%	20.7%	56.2%	仓
		3		NVC	31.5%	21.6%	33.8%	企
				NLC	NA	NA	NA	
				Alamo	81.9%	60.9%	78.4%	企
		% of technical students	VLCC average = 77.3%	SAC	82.3%	65.8%	78.9%	企
Workforce	115	employed within six	State average = 78.7%	SPC	83.3%	63.7%	79.0%	企
Success	115	months of graduation*	State best (Collin) = 83.2%	PAC	72.3%	32.4%	64.9%	企
		2		NVC	75.7%	58.5%	67.7%	企
				NLC	NA	NA	NA	

Other (Operations)								
KPI		KPI Measure	Benchmark		Fall 2008	Fall 2009	Fall 2010	Change
			Alamo	21.3	22.2	24.1	企	
		Average class size (Excluding courses related to Flex terms, Internet orientation, ESOL, private Music lessons, laboratories, WETC (PAC and NVC), Co-Ops, internships, practicum, Gateway, and semester credit hours = 0)	VLCC range = 15-25	SAC	21.8	22.8	23.8	企
Financial	132		Alamo Colleges target = 24 State highest (Central Texas College) = 33	SPC	21.2	21.9	25.2	企
Management	152			PAC	21.5	21.8	24.1	企
				NVC	20.6	21.7	23.3	企
				NLC	20.3	22.7	25.4	企

* Certified Data; ** Preliminary data.