

# Benchmarks

## *How the Alamo Colleges Measure Up*






ALAMO  
COLLEGES  
DISTRICT

Institutional Research and Effectiveness Services




Dec-21

This document shows selected Key Performance Indicators (KPI) and how the Alamo Colleges measure up to other very large community colleges (VLCC) of Texas. The Alamo Colleges use the VLCC as peer institutions for benchmarking purposes. Where available, state and national averages are included for comparison.

Executive Summary performance metrics are color-coded as follows:

-  Green denotes performance equal to or above the Texas VLCC average
-  Yellow denotes performance below the Texas VLCC average
-  Grey denotes that a state benchmark for the measure is unavailable  
Note: For CCSSE data, the Texas state average is the benchmark

Data Trend performance metrics are color-coded as follows:

-  Denotes an increase in performance of at least 0.5% from previous period
-  Denotes a decrease in performance of at least 0.5% from the previous period
-  Denotes a minor change (within 0.5%) in performance from previous period

This process helps the Alamo Colleges determine their own annual performance targets. College performance results and targets are systematically compared for the production of performance scorecards. This contributes to improve performance and advance performance management, transparency, and accountability at the Alamo Colleges.

# Benchmarks

## Executive Summary



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### Recruitment

KPI	Measure	Benchmark	Performance	Change from Previous
Market Penetration	Participation rate in service area (Fall 2021 data)	State best = El Paso 5.3% AC baseline = Fall 2006 4.2%	3.1%	↔
Student Enrollment	Fall credit student Headcount by owner college. Fall 2021 credit student headcount	VLCC average = 44,742 VLCC & State Best = Lone Star 70,694 National: Maricopa, Fall 2016 = 120,686	63,999	↓

### Retention

KPI	Measure	Benchmark	Performance	Change from Previous
Student Engagement	Support for learners (Spring 2021)	State average = 50.9 National average = 50.0	55.0	↑
Student Engagement	Active & collaborative learning (Spring 2021)	State average = 50.3 National average = 50.0	49.1	↓
Student Engagement	Student effort (Spring 2021)	State average = 50.5 National average = 50.0	48.2	↓
Student Engagement	Academic challenge (Spring 2021)	State average = 48.4 National average = 50.0	52.0	↑
Student Engagement	Student-faculty interaction (Spring 2021)	State average = 48.0 National average = 50.0	51.0	↑
Student Progress	Course Completion Rate Fall 2020, based on grade distribution	AC baseline Fall 2006 = 80.2%	91.6%	↔
Student Progress	Persistence Rate FT FTIC Fall 2020-to-Fall 2021 (Cohort = 6,240)	VLCC average = 57.7% VLCC best = San Jacinto South Campus 65.3% State best = Kilgore 93.9% State average = 56.3%	67.0%*	↑
Student Progress	Persistence Rate PT FTIC Fall 2020-to-Fall 201 (Cohort = 3,741)	AC baseline Fall 2006 to Fall 2007 = 46.3%	48.1%*	↑
Student Progress	Productive grade rate Fall 2020, based on success rate by grade distribution	AC baseline Fall 2006 = 67.3%	78.7%	↔

## Completion

KPI	Measure	Benchmark	Performance	Change from Previous
Graduation	Number of degrees and certificates awarded (AY 2021)	VLCC & state best = Dallas 13,476 VLCC average = 7,816 National best: Maricopa, FY 2016 = 27,908	10,684	↓
Graduation	3-year Graduation Rate FT 3-year graduation rate by FTIC (2018 Cohort= 4,232)	VLCC average = 24.5% VLCC best = NLC 36.7% State average = 24.6% State best = Amarillo 54.2%  AC developmental education = 5.4%	30.5%*	↑
Graduation	3-year Graduation Rate PT 3-year graduation rate by FTIC (2018 Cohort= 4,072)		15.8%*	↑
Graduation	4-year Graduation Rate FT 4-year graduation rate by FTIC (2017 Cohort = 3,744)	VLCC average = 28.0% VLCC best = San Jacinto Central Campus 41.5% State average = 27.3% State best = Amarillo 48.5% AC developmental education = 9.1%	35.7%*	↑
Graduation	4-year Graduation Rate PT 4-year graduation rate by FTIC (2017 Cohort = 4,423)		21.0%*	↑
Graduation	6-year Graduation Rate FT 6-year graduation rate by FTIC (2015 Cohort = 3,252)	VLCC average = 22.9% VLCC best = San Jacinto North Campus 35.6% State average = 22.5% State best = Lee College 40.3%	44.8%*	↑
Graduation	6-year Graduation Rate PT 6-year graduation rate by FTIC (2015 Cohort = 4,752)		24.4%*	↔
Transfer	% of Fall FTIC students who Transferred to a Texas senior institution (THECB FY 2020)	VLCC Average = 23.7% VLCC best = NLC 39.2% State best = Blinn College District 45.9% State average = 24.5%	27.5%	↔
Transfer	% of Fall FTIC students who Transferred to a senior institution (NSC FY 2021)		34.1%	↑

## Clusters

KPI	Measure	Benchmark	Performance	Change from Previous
Workforce Solutions	Percent of academic students employed only after graduation. **	VLCC best: Tarrant CCD - Northeast Campus = 36.6% State average = 27.0% State best: Grayson College = 40.1% VLCC Average = 27.9%	28.7%	↓
Workforce Solutions	Percent of technical students employed only after graduation. **	VLCC best: Lone Star College - Tomball = 67.5% State average = 58.2% State best: Vernon College = 79.4% VLCC Average = 53.7%	56.7%	↓
Workforce Solutions	Percent of academic students employed and/or enrolled. **	VLCC best: Collin County Community College District = 94.5% State average = 90.0% State best: Western Texas College = 97.1% VLCC Average = 90.9%	89.1%	↓
Workforce Solutions	Percent of technical students employed and/or enrolled. **	VLCC best: NVC = 94.1% State average = 88.9% State best: Vernon College = 97.8% VLCC Average = 88.3%	91.0%	↑

## Other (Operations)

KPI	Measure	Benchmark	Performance	Change from Previous
Financial Management	Average class size (Fall 2021)	VLCC Range = 15 - 25 Alamo Colleges target = 23	20.5	↔

**Note:**

VLCC = Very Large Community Colleges (Alamo, Austin, Collin, Dallas, El Paso, Houston, Lone Star, San Jacinto, South Texas, Tarrant)

Source: THECB Accountability System, THECB PREP Online, CBM Reports, AC Data Warehouse, IRES Program Review

\* = Preliminary data

† = CERT 3 is not counted in the accountability system. ACCD includes CERT3 as a certificate and is included within its counts.

‡ = Represents an accountability figure with CERT3 not included in the Degrees and Certificates totals.

\*\* = The methodology for Workforce Solution has been changed by THECB Accountability System for FY 2015. Clusters data comes from the latest reported figures in the Texas Public Higher Education Almanac 2021

†† = FT FTIC cohort total gathered from the Texas Higher Education Coordinating Board Interactive Accountability System--Graduation Rates (2-year).

# Benchmarks

## Trend Data



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### Recruitment

KPI	Measure	Benchmark	College	Fall 2017	Fall 2018	Fall 2019**	Fall 2020**	Fall 2021**	Change from Previous
Market Penetration	Participation rate in service area	State best = El Paso 5.3% AC baseline = Fall 2006 4.2%	<b>Alamo</b>	<b>3.5%</b>	<b>3.4%</b>	<b>3.6%</b>	<b>3.4%</b>	<b>3.1%</b>	↔
Student Enrollment	Fall credit student headcount by Owner College	VLCC average = 44,742 VLCC & State Best = Lone Star 70,694 National: Maricopa, Fall 2016 = 120,686	<b>Alamo</b>	<b>61,415</b>	<b>60,818</b>	<b>67,774</b>	<b>68,319</b>	<b>63,999</b>	↓
			SAC	19,385	17,573	19,499	19,231	17,677	↓
			SPC	12,050	11,590	12,962	12,696	12,455	↓
			PAC	9,368	9,852	10,763	11,193	10,559	↓
			NVC	16,752	16,293	18,010	18,542	16,604	↓
			NLC	3,860	5,510	6,540	6,657	6,704	↑

### Retention

KPI	Measure	Benchmark	College	Spring 2013	Spring 2015	Spring 2017	Spring 2019	Spring 2021	Change from Previous
Student Engagement	Support for learners (Spring 2021)	State average = 50.9 National average = 50.0	<b>Alamo</b>	<b>51.4</b>	<b>50.9</b>	<b>53.5</b>	<b>52.1</b>	<b>55.0</b>	↑
			SAC	52.2	50.5	50.8	51.5	56.3	↑
			SPC	54.5	53.7	56.0	52.5	55.6	↑
			PAC	53.9	51.7	58.2	55.7	53.1	↓
			NVC	49.4	49.6	52.8	51.1	56.3	↑
			NLC	46.0	48.6	49.7	50.6	52.6	↑
Student Engagement	Active & collaborative learning (Spring 2021)	State average = 50.3 National average = 50.0	<b>Alamo</b>	<b>50.1</b>	<b>51.1</b>	<b>50.8</b>	<b>51.4</b>	<b>49.1</b>	↓
			SAC	49.4	48.6	47.5	49.0	48.6	↔
			SPC	48.6	51.3	48.1	49.1	49.5	↔
			PAC	49.4	48.2	49.4	48.2	46.2	↓
			NVC	54.2	57.7	57.7	56.7	49.2	↓
			NLC	48.0	49.9	52.2	54.2	49.4	↓
Student Engagement	Student effort (Spring 2021)	State average = 50.5 National average = 50.0	<b>Alamo</b>	<b>48.9</b>	<b>48.8</b>	<b>52.6</b>	<b>50.5</b>	<b>48.2</b>	↓
			SAC	49.7	49.0	51.7	51.5	50.6	↓
			SPC	50.4	49.5	52.1	46.0	47.1	↑
			PAC	49.3	50.6	55.8	52.1	50.0	↓
			NVC	48.2	48.6	54.2	52.7	48.8	↓
			NLC	46.0	45.0	47.9	50.2	47.3	↓
Student Engagement	Academic challenge (Spring 2021)	State average = 48.4 National average = 50.0	<b>Alamo</b>	<b>48.0</b>	<b>47.9</b>	<b>50.2</b>	<b>49.8</b>	<b>52.0</b>	↑
			SAC	48.9	48.4	50.3	49.8	51.9	↑
			SPC	49.5	49.0	48.8	47.4	52.4	↑
			PAC	46.7	46.5	51.6	47.5	49.6	↑
			NVC	48.0	48.9	50.4	52.3	52.5	↔
			NLC	45.3	44.8	50.2	51.9	51.7	↔
Student Engagement	Student-faculty interaction (Spring 2021)	State average = 48.0 National average = 50.0	<b>Alamo</b>	<b>49.2</b>	<b>48.6</b>	<b>49.7</b>	<b>49.0</b>	<b>51.0</b>	↑
			SAC	50.0	47.1	47.3	48.7	52.1	↑
			SPC	48.4	50.8	48.3	47.8	52.3	↑
			PAC	50.1	48.3	53.0	46.6	52.1	↑
			NVC	49.4	49.6	51.8	51.2	51.1	↔
			NLC	47.3	47.5	48.0	50.7	47.8	↓
Student Progress	Course completion rate (based on grade distribution)	AC baseline Fall 2006 = 80.2%	College	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Change from Previous
			<b>Alamo</b>	<b>91.9%</b>	<b>92.3%</b>	<b>92.1%</b>	<b>91.9%</b>	<b>91.6%</b>	↔
			SAC	90.7%	91.1%	90.9%	90.7%	91.5%	↑
			SPC	93.7%	93.2%	93.9%	93.7%	92.3%	↓
			PAC	91.3%	91.7%	90.7%	92.1%	91.1%	↓
			NVC	92.4%	92.9%	92.5%	91.9%	91.3%	↓
			NLC	91.7%	93.0%	93.1%	91.8%	92.9%	↑

### Retention

KPI	Measure	Benchmark							Change from Previous
			College	Fall 2016 to Fall 2017	Fall 2017 to Fall 2018	Fall 2018 to Fall 2019	Fall 2019 to Fall 2020	Fall 2020 to Fall 2021*	
Student Progress	Persistence Rate FT FTIC Fall-to-Fall (2020 Cohort = 4,787)	VLCC average = 57.7% VLCC best = San Jacinto South Campus 65.3% State best = Kilgore 93.9% State average = 56.3%	Alamo	70.1%	66.6%	69.5%	61.9%	67.0%	↑
			SAC	61.5%	57.9%	67.2%	56.9%	63.8%	↑
			SPC	64.0%	56.9%	62.7%	55.3%	59.5%	↑
			PAC	62.1%	62.7%	61.5%	53.7%	61.1%	↑
			NVC	71.1%	66.6%	68.7%	62.0%	67.1%	↑
			NLC	65.8%	62.9%	66.4%	61.8%	60.4%	↓
Student Progress	Persistence Rate PT FTIC Fall-to-Fall (2020 Cohort = 3,614)	AC baseline Fall 2006 to Fall 2007 = 46.3%	College	Fall 2016 to Fall 2017	Fall 2017 to Fall 2018	Fall 2018 to Fall 2019	Fall 2019 to Fall 2020	Fall 2020 to Fall 2021*	Change from Previous
			Alamo	53.2%	52.8%	54.1%	44.4%	48.1%	↑
			SAC	43.7%	37.2%	39.5%	33.7%	30.9%	↓
			SPC	41.3%	40.6%	43.1%	33.9%	34.1%	↔
			PAC	42.6%	42.8%	41.8%	30.5%	26.6%	↓
			NVC	50.5%	51.1%	51.4%	44.3%	41.8%	↓
			NLC	50.2%	55.4%	52.7%	39.1%	40.7%	↑
Student Progress	Productive grade rate (based on success rate by grade distribution)	AC baseline Fall 2006 = 67.3%	College	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Change from Previous
			Alamo	80.2%	80.2%	79.5%	78.5%	78.7%	↔
			SAC	78.6%	78.5%	78.4%	77.1%	78.8%	↑
			SPC	85.0%	83.6%	83.6%	83.1%	81.7%	↓
			PAC	79.4%	78.8%	75.5%	76.0%	76.2%	↔
			NVC	80.2%	80.9%	80.8%	79.5%	78.5%	↓
			NLC	78.0%	78.9%	78.5%	76.4%	78.2%	↑

### Completion

KPI	Measure	Benchmark							Change from Previous
			College	AY 2017	AY 2018	AY 2019	AY 2020	AY 2021	
Graduation	90. Number of degrees and certificates awarded	VLCC & state best = Dallas 13,476 VLCC average = 7,817 National best: Maricopa, FY 2016 = 27,908	Alamo	12,756	10,692	11,666	11,645	10,684	↓
			SAC	5,778	3,993	4,202	3,726	3,369	↓
			SPC	2,023	2,005	2,219	2,099	2,151	↑
			PAC	1,549	1,714	1,840	1,910	1,609	↓
			NVC	3,265	2,675	3,018	3,239	2,644	↓
			NLC	141	305	387	671	911	↑
Graduation	94. 3-year Graduation Rate FT 3-year graduation rate by FTIC Cohort (2018 Cohort=4,232)	VLCC average = 24.5% VLCC best = NLC 36.7% State average = 24.6% State best = Amarillo 54.2%  AC developmental education = 5.4%	College	Fall 2014 Cohort	Fall 2015 Cohort	Fall 2016 Cohort	Fall 2017 Cohort	Fall 2018 Cohort*	Change from Previous
			Alamo	24.7%	29.7%	30.9%	28.6%	30.5%	↑
			SAC	20.6%	29.2%	28.2%	24.5%	26.4%	↑
			SPC	26.2%	22.7%	32.2%	29.2%	29.2%	↔
			PAC	27.0%	36.0%	30.0%	29.8%	33.9%	↑
			NVC	29.4%	30.9%	34.7%	30.5%	33.1%	↑
			NLC	30.8%	23.3%	25.6%	36.7%	28.9%	↓
Graduation	95. 3-year Graduation Rate PT 3-year graduation rate by FTIC Cohort (2018 Cohort=4,072)		College	Fall 2014 Cohort	Fall 2015 Cohort	Fall 2016 Cohort	Fall 2017 Cohort	Fall 2018 Cohort*	Change from Previous
			Alamo	11.3%	12.0%	13.2%	14.4%	15.8%	↑
			SAC	11.9%	13.3%	13.5%	14.3%	16.9%	↑
			SPC	12.0%	15.1%	15.7%	20.0%	18.0%	↓
			PAC	13.1%	14.0%	14.4%	14.8%	18.9%	↑
			NVC	13.5%	13.1%	15.4%	18.3%	16.6%	↓
NLC	12.1%	16.1%	16.1%	15.8%	23.1%	↑			

## Completion

Graduation	96. 4-year Graduation Rate FT 4-year graduation rate by FTIC Cohort (2017 Cohort = 3,744)	VLCC average = 28.0% VLCC best = San Jacinto Central Campus 41.5% State average = 27.3% State best = Amarillo 48.5% AC developmental education = 9.1%	College	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort	Fall 2016 Cohort	Fall 2017 Cohort*	Change from Previous
			Alamo	25.6%	30.6%	35.5%	35.1%	35.7%	↑
			SAC	23.1%	25.6%	31.6%	33.3%	31.2%	↓
			SPC	22.5%	32.5%	33.4%	39.4%	37.6%	↓
			PAC	29.6%	31.8%	40.1%	33.0%	35.8%	↑
			NVC	29.8%	34.5%	38.8%	38.4%	37.8%	↓
			NLC	25.0%	32.7%	25.3%	30.6%	41.9%	↑
Graduation	97. 4-year Graduation Rate PT 4-year graduation rate by FTIC Cohort (2017 Cohort = 4,423)		College	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort	Fall 2016 Cohort	Fall 2017 Cohort*	Change from Previous
			Alamo	16.4%	17.9%	18.4%	20.4%	21.0%	↑
			SAC	16.3%	18.9%	20.3%	19.4%	21.1%	↑
			SPC	20.0%	18.1%	21.7%	24.0%	24.7%	↑
			PAC	18.7%	20.7%	20.6%	20.6%	21.2%	↑
			NVC	19.1%	19.8%	19.6%	23.9%	25.4%	↑
			NLC	24.6%	21.7%	21.1%	25.5%	24.5%	↓
Graduation	98. 6-year Graduation Rate FT 6-year graduation rate by FTIC Cohort (2015 Cohort = 3,252)	VLCC average = 22.9% VLCC best = San Jacinto North Campus 35.6% State average = 22.5% State best = Lee College 40.3%	College	Fall 2011 Cohort	Fall 2012 Cohort	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort*	Change from Previous
			Alamo	20.8%	22.5%	22.7%	25.5%	44.8%	↑
			SAC	19.1%	22.4%	21.3%	22.1%	40.9%	↑
			SPC	20.6%	20.8%	24.3%	32.5%	40.2%	↑
			PAC	22.8%	27.4%	26.7%	26.0%	49.3%	↑
			NVC	23.5%	23.3%	22.1%	26.4%	47.9%	↑
			NLC	10.5%	17.0%	18.2%	20.2%	38.7%	↑
Graduation	99. 6-year Graduation Rate PT 6-year graduation rate by FTIC Cohort (2015 Cohort = 4,752)		College	Fall 2011 Cohort	Fall 2012 Cohort	Fall 2013 Cohort	Fall 2014 Cohort	Fall 2015 Cohort*	Change from Previous
			Alamo	18.7%	22.6%	23.0%	24.2%	24.4%	↔
			SAC	17.6%	20.9%	23.2%	24.8%	25.4%	↑
			SPC	17.8%	21.7%	25.7%	23.3%	27.9%	↑
			PAC	19.4%	21.8%	23.8%	26.2%	26.7%	↔
			NVC	22.4%	26.8%	25.4%	27.2%	26.9%	↔
			NLC	23.9%	25.1%	30.5%	28.7%	27.0%	↓
Transfer	100. % of Fall FTIC students who Transferred to a Texas senior institution in six years (THECB)	VLCC Average = 23.7% VLCC best = NLC 39.2% State best = Blinn College District 45.9% State average = 24.5%	College	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Change from Previous
			Alamo	19.1%	21.6%	25.5%	27.4%	27.5%	↔
			SAC	18.7%	20.9%	25.8%	26.7%	28.0%	↑
			SPC	8.4%	10.4%	11.6%	15.0%	13.9%	↓
			PAC	16.4%	20.2%	19.9%	23.8%	24.3%	↑
			NVC	27.2%	30.4%	33.2%	35.4%	33.7%	↓
			NLC	27.6%	36.7%	34.5%	39.2%	38.0%	↓
Transfer	100. % of Fall FTIC students who Transferred to a senior institution in six years (NSC)		College	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Change from Previous
			Alamo	26.1%	29.6%	30.4%	31.5%	34.1%	↑
			SAC	25.5%	30.3%	30.1%	32.4%	33.4%	↑
			SPC	14.6%	15.8%	17.5%	18.2%	21.9%	↑
			PAC	22.0%	23.5%	27.1%	27.1%	28.2%	↑
			NVC	35.5%	37.2%	38.2%	38.2%	41.7%	↑
			NLC	40.2%	43.4%	43.4%	42.7%	42.7%	↔

Clusters									
KPI	Measure	Benchmark	College	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Change from Previous
Workforce Success	Percent of academic students employed only after graduation. **	VLCC best: Tarrant CCD - Northeast Campus = 36.6% State average = 27.0% State best: Grayson College = 40.1% VLCC Average = 27.9%	<b>Alamo</b>	<b>28.4%</b>	<b>29.7%</b>	<b>33.2%</b>	<b>29.4%</b>	<b>28.7%</b>	↓
			SAC	26.8%	31.4%	35.4%	30.5%	29.7%	↓
			SPC	35.1%	33.2%	41.9%	35.0%	32.9%	↓
			PAC	30.1%	26.1%	29.9%	29.3%	28.9%	↔
			NVC	28.4%	28.8%	30.1%	27.1%	26.4%	↓
			NLC	20.3%	27.4%	19.3%	26.9%	29.7%	↑
Workforce Success	Percent of technical students employed only after graduation. **	VLCC best: Lone Star College - Tomball = 67.5% State average = 58.2% State best: Vernon College = 79.4% VLCC Average = 53.7%	<b>Alamo</b>	<b>65.7%</b>	<b>64.0%</b>	<b>58.6%</b>	<b>58.7%</b>	<b>56.7%</b>	↓
			SAC	71.4%	67.6%	61.3%	56.8%	54.7%	↓
			SPC	60.2%	58.7%	57.5%	63.6%	64.0%	↔
			PAC	48.5%	51.9%	49.6%	48.6%	36.0%	↓
			NVC	46.1%	61.4%	49.7%	52.5%	54.6%	↑
			NLC	NA	NA	NA	NA	NA	NA

Clusters									
KPI	Measure	Benchmark	College	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Change from Previous
Workforce Success	Percent of academic students employed and/or enrolled**	VLCC best: Collin County Community College District = 94.5% State average = 90.0% State best: Western Texas College = 97.1% VLCC Average = 90.9%	<b>Alamo</b>	<b>89.4%</b>	<b>89.3%</b>	<b>89.2%</b>	<b>89.7%</b>	<b>89.1%</b>	↓
			SAC	88.8%	89.4%	87.5%	87.7%	88.2%	↑
			SPC	91.8%	92.6%	92.7%	91.6%	88.3%	↓
			PAC	91.2%	89.0%	92.3%	89.0%	89.5%	↑
			NVC	88.7%	88.8%	89.5%	90.3%	90.6%	↔
			NLC	94.6%	88.9%	90.4%	90.0%	86.0%	↓
Workforce Success	Percent of technical students employed and/or enrolled**	VLCC best: NVC = 94.1% State average = 88.9% State best: Vernon College = 97.8% VLCC Average = 88.3%	<b>Alamo</b>	<b>89.8%</b>	<b>89.3%</b>	<b>89.8%</b>	<b>90.1%</b>	<b>91.0%</b>	↑
			SAC	89.1%	87.3%	89.9%	89.9%	91.1%	↑
			SPC	90.9%	92.1%	89.2%	93.0%	91.8%	↓
			PAC	98.5%	91.5%	90.2%	90.5%	84.3%	↓
			NVC	85.6%	94.7%	93.2%	86.7%	94.1%	↑
			NLC	NA	NA	NA	NA	NA	NA

Other (Operations)									
KPI	Measure	Benchmark	College	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Change from Previous
Financial Management	Average class size (excluding courses related to Flex terms, Internet Orientation, ESOL, private Music lessons, labs, WETC (PAC and NVC), Co-Ops, Internships, Practicum, Gateway and courses where semester credit hours = 0)	VLCC Range = 15 - 25 Alamo Colleges target = 23	<b>Alamo</b>	<b>23.6</b>	<b>22.9</b>	<b>22.5</b>	<b>20.7</b>	<b>20.5</b>	↔
			SAC	23.1	22.7	22.6	21.5	22.2	↑
			SPC	23.4	22.0	20.7	16.5	17.5	↑
			PAC	23.6	22.2	21.8	21.5	19.2	↓
			NVC	23.0	22.7	22.6	20.8	20.4	↔
			NLC	26.9	27.0	26.4	25.7	24.7	↓

Note:  
VLCC = Very Large Community Colleges (Alamo, Austin, Collin, Dallas, El Paso, Houston, Lone Star, San Jacinto, South Texas, Tarrant)  
Source: THECB Accountability System, THECB PREP Online, CBM Reports, AC Data Warehouse, IRES Program Review

\* = Preliminary data

\*\* = The methodology for Workforce Solution has been changed by THECB Accountability System for FY 2015 Forward. Clusters data comes from the latest reported figures in the Texas Public Higher Education Almanac 2021

\*\*Student Enrollment for Fall 2019, Fall 2020, & Fall 2021 includes all Parts of Term

†† = FT FTIC cohort total gathered from the Texas Higher Education Coordinating Board Interactive Accountability System--Graduation Rates (2-year).